



Western Cape  
Government

---

Western Cape Department of Agriculture

# Management Improvement Plan

Survey to Determine a Baseline of  
Crime in Rural Areas of the  
Western Cape Province

September 2021

**PROVINCE: MANAGEMENT IMPROVEMENT PLAN**

**1. MANAGEMENT RESPONSE ON RECOMMENDATIONS**

	<b>Recommendation</b>	<b>Record of agreement or disagreement</b>	<b>Reasons for disagreement / Comments</b>
1	Farmers and farm workers constantly live in fear of becoming victims of crime. It is important that the Western Cape Government continuously show their commitment to support the farming community in the fight against crime in rural regions.	Agree	Department of Community Safety (Minister Fritz and HOD) to lead Implementation, supported by DoA, SAPS and community safety forums.
2	Farm owners should do more to protect their farm workers. These may include security fencing, security cameras, security lights, alarm systems and security gates on farmhouses	Not applicable	Organised Agriculture to take this further.
3	Government should support these efforts, perhaps through subsidies or other incentives	Agree in principle.	Department of Community Safety to consider in consultation with agricultural stakeholders (DoA, organised agriculture, etc.)
4	Farm workers should be encouraged and supported to be more actively involved in farm watch activities	Agree in principle.	Organised Agriculture to take this further. Dept. of Community Safety to support via farm watches and incentives.
5	Develop a one-stop crime prevention helpdesk (data, information, and training) (hosted by the Department of Community Safety) to assist farmers, farm workers, farm watches, and security firms operating in rural areas to improve their crime prevention strategies.	Agree, but rather a crime management helpdesk.	<p>Department of Community Safety to develop an information management desk (police boundaries, station commandeers, reactive data on CAS (police), GIS (Office of Premier)</p> <p>Department of Agriculture support and implemented a crime management dashboard.</p>

<b>Recommendation</b>		<b>Record of agreement or disagreement</b>	<b>Reasons for disagreement / Comments</b>
6	Specific actions to improve the relationship and communication of the Department of Community Safety with farm watches are of paramount importance.	Agree in principle.	Department of Community Safety to Implement.
7	Farm watches should be encouraged to share information with all the crime prevention institutions (private and public).	Agree in principle.	
8	The police should be enabled with better technology and other resources so that amongst others camera footage can be shared and crime prevention efficiency improved	Agree in principle.	
9	Efficient and urgent political will to implement the National Rural Safety Plan should be continuously communicated to all stakeholders.	Agree in principle.	Department of Community Safety to Implement to be supported by the DoA and DLG (via District & Metro Joint Management Approach).
10	Follow up surveys should be conducted at least every five years to compare the results with this baseline survey to assess the efficiency of implemented interventions	Agree	Department of Agriculture to include in their Evaluation Plan.

## 2. IMPROVEMENT OBJECTIVES

<b>Improvement Objective 1:</b>	Manage the Report's content
	Communicate baseline information
Recommendation 10	Update the baseline study after 3 years

<b>Improvement Objective 2:</b>	Include the recommendations from the Report in the National Rural Safety Strategy.
Recommendation 1	Provincial Government to show commitment to support the farming community
Recommendation 3	Consider providing support (subsidies or other incentives) to support the farming community in the fight against crime in rural regions.
Recommendation 5	Establish a one stop crime prevention helpdesk
Recommendation 8	Enhance technology capacity and mobilise shared resources to support crime prevention entities
Recommendation 9	Political will to implement the National Rural Safety Plan and communicate its content.

<b>Improvement Objective 3:</b>	Strengthen private initiatives and the role of farm watches.
Recommendation 2	Farm owners should do more to protect their farm workers
Recommendation 4	Farm workers should be more actively involved in farm watch activities
Recommendation 6	Reposition perceptions with actions to improve the relationship between the Department of Community Safety and Farm watches
Recommendation 7	Farm watches to share information with all the crime prevention institutions (private and public).

### 3. IMPROVEMENT PLAN

<b>Improvement Objective 1:</b>		Manage the Report's content							
<b>Output</b>		<b>Priority</b>	<b>Activity</b>		<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
1.1	Communicate the Report's contents		1.1.1	Present the baseline study outcome to the Ministry	Presentation	Dr DP Troskie	Feb 2021	Internal	Completed
			1.1.2	Present the baseline study outcomes with policy makers for support	Presentation at: Inter-Ministerial Committee on rural safety; Budget speech and SOPA	Mr Darryl Jacobs Dr I Meyer	March – 2021	internal	Completed
			1.1.3	Release report during the Rural Safety Summit	Report in general use	Mr Darryl Jacobs	30 Sept. 2021	Internal	Date of Summit to be confirmed.
1.2	Update the baseline study after 3 years		1.2.1	Include Rural Safety Baseline Study in the 2023/24 Departmental Evaluation Plan	Evaluation Report	Dr DP Troskie	31 March 2024	internal	

<b>Improvement Objective 2:</b>		Include the recommendations from the Report in the comprehensive crime prevention strategy							
<b>Output</b>		<b>Priority</b>	<b>Activity</b>		<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
2.1	Provincial Government to show commitment and political		2.1.1	Develop a joint communication Plan on Rural Safety between	Joint Communication Plan	DoCS (Werner Bezuidenhoudt for now). Brighton	30 November 2021	To be developed as part of the Plan	

<b>Improvement Objective 2:</b>		Include the recommendations from the Report in the comprehensive crime prevention strategy						
<b>Output</b>		<b>Priority</b>	<b>Activity</b>	<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
	will to support the farming community and implement Safety Plan		Community Safety and DoA.		Shumba to assist from WCDoA			
			2.1.2 Showing political will and commitment by Ministerial engagements	One engagement per month.	Alternate between Minister Meyer and Minister Fritz	Ongoing	Internal	
			2.1.3 Showing commitment by senior official engagements	One engagement per month.	HOD DOCs, Dr Fast, etc.	Ongoing	Internal	
			2.1.4 Implement the Communication Plan according to its schedule	Implemented Communication Plan	According to plan	According to plan	According to plan	
2.2	Consider providing support (subsidies or other incentives) to support the farming community in the fight against crime in rural regions.		2.2.1 Summarise and communicate the current incentives accessible through accredited farm watches.	Report	Community Safety (Werner Bezuidenho udt for now).	30 Sept. 2021	Internal	
			2.2.2 Investigate the viability of establishing a Rural Safety Fund for subsidies and (tax) incentives or rates rebates to	Report, including funding and conditions for operating	Community Safety (Werner Bezuidenho udt for now). Brighton Shumba to	Report by 31 March 2022	Internal	

Improvement Objective 2:		Include the recommendations from the Report in the comprehensive crime prevention strategy							
Output		Priority	Activity		Deliverable	Person	Deadline	Budget available	Progress
				farmers and agri-workers.		assist from WCDoA			
			2.2.3	Do an OD on the establishment and home of the fund after the viability report was published	OD Report	Depend on recommendations in RSF Report	Depend on recommendations in RSF Report	Depend on recommendations in RSF Report	
2.3	Improve communication on rural crime.		2.3.1	Conceptualise the need to develop an information management desk.	Conceptualise an implementation-ready plan available with the ingredients in it.	Community Safety	30 November 2021	Internal	
			2.3.2	Implement the plan.	Desk in place (police boundaries, station commanders, reactive data on CAS (police), GIS (Office of Premier)	Community Safety		Internal	
			2.3.3	Department of Agriculture support and implemented a crime management dashboard.	Appointed personnel to operate the crime prevention help desk	Mr Chitepo	2021/22	Internal	Completed
2.4	Enhance technology capacity and mobilise shared resources to		2.4.1	Explore the potential to establish a provincial radio communications network (Equal to	Erect sufficient number of repeaters to enable provincial radio coverage	Jannie Strydom (AWC)	31 December 2021	Internal	

<b>Improvement Objective 2:</b>		Include the recommendations from the Report in the comprehensive crime prevention strategy							
<b>Output</b>		<b>Priority</b>	<b>Activity</b>		<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
	support crime prevention entities			Marnet Radio System)					
			2.4.2	Standardised specifications on CCTV Technology and other technologies (LPR, etc.) so that systems can link with each other	A network of cameras and systems across the province (link to deliverable under the Technical Committee on Rural Safety).	F Watkins (Community Safety)	31 March 2021 (Werner to confirm)	Internal	

<b>Improvement Objective 3:</b>		Strengthen private initiatives and the role of farm watches.							
<b>Output</b>		<b>Priority</b>	<b>Activity</b>		<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
3.1	Improve on-farm safety preparedness		3.1.1	Communicate on-farm safety solutions by disseminating the pocket guide	Pocket guide launched and distributed and rural safety guidelines distributed	Brighton Shumba	30 November 2021	Internal	
			3.1.2	Communicate importance of "Whole of Farm Approach to safety by disseminating the pocket guide	Pocket guide launched and distributed and rural safety guidelines distributed	Brighton Shumba	30 November 2021	Internal	
			3.1.3	Communicate baseline report at Rural Safety Summit	Baseline distributed at Rural Safety Summit	Brighton Shumba	30 November 2021	Internal	



<b>Improvement Objective 3:</b>		Strengthen private initiatives and the role of farm watches.							
<b>Output</b>		<b>Priority</b>	<b>Activity</b>		<b>Deliverable</b>	<b>Person</b>	<b>Deadline</b>	<b>Budget available</b>	<b>Progress</b>
			3.1.4	Communicate findings of the baseline report to organised agriculture	Present baseline report to organised agriculture	Brighton Shumba	30 November 2021	Internal	
3.2	Strengthen the role and function of Farm Watches		3.2.1	Explore the possibility of establishing a provincial platform / body for exchange of information between farm watches.	Recommendation on the establishment of a platform / body for inter-farm watch communication.	Werner Bezuidenhout (with Uys vd Westhuizen and others)	30 November 2021	Internal	
			3.2.2	Lobby to increase the number of reservists registered (currently only 650 reservists for Province).	Increase in the number of reservists in the provincial police strategy	Minister Fritz and Minister Meyer	31 March 2022	Internal	
			3.2.3	Lobby SAPS to have a decentralised facility and training schedule for police reservists.	Commitment from SAPS	Minister Fritz and Minister Meyer	31 March 2022	Internal	
			3.2.4	Explore the possibility, feasibility and limitations of more	Recommendation and plan whether to use auxiliary officers.	Trever Wingrove	30 November 2021	Internal	

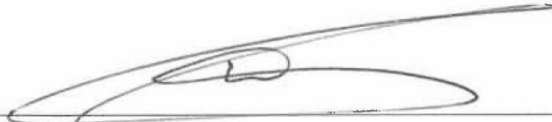
Improvement Objective 3:		Strengthen private initiatives and the role of farm watches.						
Output		Priority	Activity	Deliverable	Person	Deadline	Budget available	Progress
			law enforcement auxiliary officers and training them via the Crystals Academy			(Werner to Confirm)		
		3.2.5	Register more of the active farm watches with Community Safety (action by District Safety Coordinators)	More farm watches registered	Hanmarie Marchall Community Safety	31 March 2022	Internal	
		3.2.6	Discuss and explore the possibility to increase decentralised, training and capacitating of farm watches.	More efficient farm watches	Ashia Fortuin	31 March 2022	Internal	

#### 4. COMMUNICATION PLAN

Target audience	Message	Purpose	Media vehicle	Deadline	Person	Budget available	Progress
Decision makers	Rural Crime Baseline report completed	Present recommendations for endorsement and implementation	Report distribution Public release, meetings (IMC, Budget Speech, SOPA Emails and WCDoA publications	8 February 2021	Dr Troskie	N/A	Done
				February-April 2021	Dr I Meyer Mr D Jacobs Ms James	N/A	Done
People in the Department	Management response on recommendations	Alignment to APP and Strategic plan	Emails and meetings	31 March 2022	CD: Rural Development †	N/A	
Stakeholders/clients	Rural Crime Baseline report completed	Present report and recommendations	Public release, during Rural Safety Summit	TBC	CD: Rural Development †	N/A	In planning stages
Other departments	Rural Crime Baseline report completed	Identify areas to lead during interventions and or to support	Emails and meetings, and public release	31 March 2022	CD: Rural Development †	N/A	In planning stages
General public	Rural Crime Baseline report completed	Present report and recommendations	Public release, during Rural Safety Summit	TBC	CD: Rural Development †	N/A	In planning stages

**5. SIGNOFF**

It is recommended that this Management Improvement Plan is implemented



**Mr Darryl Jacobs**  
**Act: PROGRAMME MANAGER:**

25/11/2021  
DATE

APPROVED / NOT APPROVED



**Dr MP Sebopetsa**  
**HEAD OF DEPARTMENT**

26/11/2021  
DATE